

<b>Board of Commissioners Meeting</b>	<b>Rapat Dewan Komisaris</b>
<p><i>For the process of overseeing the Company's operational activities, the Board of Commissioners conducts monthly operations and evaluation meetings, and discussions with relevant committees, in accordance with the issues that need to be addressed. Meetings may be held as deemed necessary by one or more Commissioners, or at the written request of one or more Shareholders who collectively own 1/10 or more of the total number of shares with voting rights, by stating the matters to be discussed.</i></p>	<p><i>Dalam proses pengawasan terhadap kegiatan operasional Perusahaan, Dewan Komisaris melakukan rapat atau evaluasi laporan operasional bulanan dan diskusi dengan komite-komite terkait, sesuai dengan masalah yang perlu mendapatkan perhatian. Rapat dapat diadakan bila dipandang perlu oleh seorang Komisaris atau lebih, atau atas permintaan tertulis satu Pemegang Saham atau lebih yang bersama-sama memiliki 1/10 atau lebih dari jumlah seluruh saham dengan hak suara, dengan menyebutkan hal-hal yang akan dibicarakan.</i></p>
<p><i>Periodic meetings are held every 3 (three) months to discuss the Company's performance, the Board of Directors work plan, as well as strategic issues requiring the approval of the Board of Commissioners. If deemed necessary, members of the Board of Directors may be invited to the Board of Commissioners Meetings.</i></p>	<p><i>Rapat periodik dilaksanakan setiap 3 (tiga) bulan sekali untuk membahas kinerja Perusahaan, rencana kerja Direksi, serta isu strategis yang memerlukan persetujuan Dewan Komisaris. Apabila dipandang perlu, anggota Direksi dapat diundang ke dalam Rapat Dewan Komisaris.</i></p>
<p><i>Throughout 2018, the Board of Commissioners held 7 (seven) formal meetings and several other informal meetings to discuss the Board of Directors report results on its performance, at specific times when running the Company. The following shows the agenda and minutes of meetings, attendance, and recapitulation of the attendance of the Board of Commissioners in the meetings.</i></p>	<p><i>Sepanjang tahun 2018, Dewan Komisaris mengadakan 7 (tujuh) kali rapat formal dan juga beberapa pertemuan informal lainnya untuk membahas hasil laporan Direksi atas kinerjanya untuk waktu tertentu dalam menjalankan Perusahaan. Berikut disampaikan agenda dan risalah rapat, kehadiran, serta rekапitulasi tingkat kehadiran Dewan Komisaris dalam rapat-rapat tersebut.</i></p>

**RISALAH DAN REKAPITULASI RAPAT DEWAN KOMISARIS**  
 RECAPITULATION AND MINUTES OF MEETING OF THE BOARD OF COMMISSIONERS

Tanggal Rapat Meeting Date	Tempat Place	Agenda Rapat Meeting Agenda	Peserta Rapat Meeting Participants			Alasan Ketidakhadiran pada Rapat Reason for Absence
			RMH	MMH	ATS	
17 Januari 2018 17 January 2018	Kantor ABM ABM office	Salary Review	✓	✓	✓	-
22 Februari 2018 22 February 2018	Kantor ABM ABM office	Full Year 2017	✓	✓	✓	-
16 April 2018 16 April 2018	Kantor ABM ABM office	Bonus Review	✓	✓	✓	-
24 Mei 2018 24 May 2018	Kantor ABM ABM office	Report Q1 2018	✓	✓	✓	-
27 Juli 2018 27 July 2018	Kantor ABM ABM office	• Sucession Plan	✓	✓	✓	-
22 Oktober 2018 22 October 2018	Kantor ABM ABM office	• Report Q2 2018	✓	✓	✓	-
8 November 2017 8 November 2017	Kantor ABM ABM office	• Report Q3 2018 • Company Budget	✓	✓	✓	-
Jumlah Rapat Total Meeting			7	7	7	
Jumlah Kehadiran Total Attendance			7	7	7	
Presentase Kehadiran Percentage of Attendance			100,00%	100,00%	100,00%	
Rata-rata Kehadiran Average Attendance				100,00%		

**Keterangan| Information:**

RMH : Rachmat Mulyana Hamami (Komisaris Utama | President Commissioner)

MMH : Mivida Hamami (Komisaris | Commissioner)

ATS : Arief Tarunakarya Surowidjojo (Komisaris | Commissioner)

<b>Board of Directors Meeting</b>	<b>Rapat Direksi</b>
<p><i>The Board of Directors is required to conduct periodical meetings at least every 1 (one) month. Aside from such time, the Board of Directors meeting can be held at any time if deemed necessary by one or more members of the Board of Directors, upon written requests from one or more members of the Board of Commissioners or upon written request of one or more shareholders who jointly have 1/10 or more of the total shares with voting rights. The Company has a Corporate Calendar, related to the schedule of Board of Directors' meetings</i></p>	<p><i>Direksi disyaratkan melakukan rapat secara periodic minimum 1 (satu) kali dalam setiap bulan. Di luar waktu tersebut, rapat Direksi dapat dilaksanakan setiap waktu bila dipandang perlu oleh seorang atau lebih anggota Direksi, atas permintaan tertulis dari seorang atau lebih anggota Dewan Komisaris atau atas permintaan tertulis seorang atau lebih pemegang saham yang bersama-sama memiliki 1/10 atau lebih dari jumlah seluruh saham dengan hak suara. Perusahaan telah memiliki Corporate Calendar, terkait jadwal</i></p>

<p><i>which are arranged before the beginning of the current fiscal year.</i></p> <p><i>Throughout 2018, the Board of Directors held 49 (forty-nine) meetings, both to evaluate the Company's performance achievements, and other matters deemed important. The following presents the agenda and minutes of meetings, attendance, and recapitulation of the attendance of the Board of Directors in those meetings.</i></p>	<p><i>rapat Direksi yang di susun setiap sebelum awal tahun buku berjalan.</i></p> <p><i>Sepanjang tahun 2018, Direksi mengadakan 49 (empat puluh sembilan) kali rapat, baik untuk melakukan evaluasi atas capaian kinerja Perusahaan maupun hal-hal lain yang dinilai penting. Berikut disampaikan agenda dan risalah rapat, kehadiran, serta rekapitulasi tingkat kehadiran Direksi dalam rapat-rapat tersebut.</i></p>
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**RISALAH DAN REKAPITULASI RAPAT DIREKSI**  
RECAPITULATION AND MINUTES OF MEETING OF THE BOARD OF DIRECTORS

Tanggal Rapat Meeting Date	Tempat Place	Agenda Rapat Meeting Agenda	Peserta Rapat Meeting Participants			Alasan Ketidakhadiran pada Rapat Reason for Absence
			ADJ	SPO	AES	
2 Januari 2018 2 Januari 2018	Kantor ABM ABM office	Updates terkait entitas anak Updates related to subsidiaries	✓	✓	x	AES berhalangan hadir karena cuti tahunan AES absent because on Annual Leave
8 Januari 2018 8 January 2018	Kantor ABM ABM office	Updates terkait entitas anak ABM Kick Off Preparation Updates related to subsidiaries ABM Kick Off Preparation	✓	✓	x	AES berhalangan hadir karena cuti tahunan AES absent because on Annual Leave
15 Januari 2018 15 January 2018	Kantor ABM ABM office	Updates terkait entitas anak Enterprise Selling Updates related to subsidiaries Enterprise Selling	✓	✓	✓	-
22 Januari 2018 22 January 2018	Kantor ABM ABM office	Updates terkait entitas anak Quarterly Project Report ("QPR") Updates Special Asset Unit ("SAU") Updates Employee Engagement Survey ("EES") Updates Employee Opinion Survey ("EOS") Updates Updates related to subsidiaries Quarterly Project Report ("QPR") Updates Special Asset Unit ("SAU") Updates Employee Engagement Survey ("EES") Updates Employee Opinion Survey ("EOS") Updates	✓	✓	✓	-
29 Januari 2018 29 January 2018	Kantor ABM ABM office	Updates terkait entitas anak Komite Talent Transformation Updates Updates related to subsidiaries Talent Committee Transformation Updates	✓	✓	✓	-
5 Februari 2018 5 January 2018	Kantor ABM ABM office	Updates terkait entitas anak Sharepoints Struktur Organisasi Under CIO Updates related to subsidiaries Sharepoints Organizational Structure Under CIO	✓	✓	✓	-

			Updates terkait entitas anak				
12 Februari 2018	Kantor ABM ABM office	Updates related to subsidiaries	Sistem Monitoring (OCC) CK Sistem Monitoring (OCC) Sewatama QPR Updates	✓	✓	✓	-
12 February 2018			Sistem Monitoring (OCC) CK Sistem Monitoring (OCC) Sewatama QPR Updates				
19 Februari 2018	Kantor ABM ABM office	Updates terkait entitas anak	LOA Updates	✓	✓	✓	-
19 February 2018			Updates related to subsidiaries LOA Updates				
26 Februari 2018	Kantor ABM ABM office	Updates terkait entitas anak	EES Updates				
26 February 2018			ABM Performance Report January 2017 SAU Updates				
5 Maret 2018 5 March 2018	Kantor ABM ABM office	Updates terkait entitas anak	ABM Performance Report January 2017 SAU Updates	✓	✓	✓	-
5 Maret 2018 5 March 2018			Sistem Monitoring (OCC) SSB EES Updates				
12 Maret 2018 12 March 2018	Kantor ABM ABM office	Updates terkait entitas anak	CKB Commercial	✓	✓	✓	-
12 Maret 2018 12 March 2018			Updates related to subsidiaries System Monitoring (OCC) CKB LOA Updates CKB Commercial				
19 Maret 2018 19 March 2018	Kantor ABM ABM office	Updates terkait entitas anak	CK Performance Feb 2018 vs Budget 2018 RWA Performance Feb 2018 vs Budget 2018 CKB Performance Feb 2018 vs Budget 2018	✓	✓	✓	-
19 Maret 2018 19 March 2018			QPR Updates Updates related to subsidiaries CK Performance Feb 2018 vs Budget 2018 RWA Performance Feb 2018 vs Budget 2018 CKB Performance Feb 2018 vs Budget 2018 QPR Updates				
26 Maret 2018 26 March 2018	Kantor ABM ABM office	Updates terkait entitas anak	Sewatama Performance Feb 2018 vs Budget 2018 SSB Performance Feb 2018 vs Budget 2018 AJN-PWP Performance Feb 2018 vs Budget 2018 Updates related to subsidiaries	✓	✓	✓	-
26 Maret 2018 26 March 2018			Sewatama Performance Feb 2018 vs Budget 2018 SSB Performance Feb 2018 vs Budget 2018 AJN-PWP Performance Feb 2018 vs Budget 2018				
		Updates terkait entitas anak	Martabe Updates				
			CK Performance Feb 2018 vs Budget 2018				
			ABM Performance Report February 2017				
		SAU Updates					
		BSC Updates					
		Updates related to subsidiaries					
		Martabe Updates					
		CK Performance Feb 2018 vs Budget 2018					
		ABM Performance Report February 2017					
		SAU Updates					
		BSC Updates					

			Updates terkait entitas anak				
2 April 2018	Kantor ABM	Martabe Updates					
2 April 2018	ABM office	ABM Strategic Procurement	✓	✓	✓	-	
		Updates related to subsidiaries					
		Martabe Updates					
		ABM Strategic Procurement					
9 April 2018	Kantor ABM	Updates terkait entitas anak	✓	✓	✓	-	
9 April 2018	ABM office	RWA - CK New IUP					
		Updates related to subsidiaries					
		RWA - CK New IUP					
17 April 2018	Kantor ABM	Updates terkait entitas anak	✓	✓	✓	-	
17 April 2018	ABM office	Updates related to subsidiaries					
		Updates terkait entitas anak					
		CKB Performance Mar 2018 vs Budget 2018					
		Warehouse Service Updates					
		SAU Updates					
		BCS Updates					
23 April 2018	Kantor ABM	R&C Updates	✓	✓	✓	-	
23 April 2018	ABM office	Updates related to subsidiaries					
		CKB Performance Mar 2018 vs Budget 2018					
		Warehouse Service Updates					
		SAU Updates					
		BCS Updates					
		R&C Updates					
30 April 2018	Kantor ABM	Updates terkait entitas anak	✓	✓	✓	-	
20 April 2018	ABM office	IP Phone + SFB Updates					
		Updates related to subsidiaries					
		IP Phone + SFB Updates					
8 Mei 2018	Kantor ABM	Updates terkait entitas anak	✓	✓	✓	-	
8 May 2018	ABM office	SUBs Executive					
		Updates related to subsidiaries					
		SUBs Executive					
14 Mei 2018	Kantor ABM	Updates terkait entitas anak	✓	✓	✓	-	
14 May 2018	ABM office	6 Sigma Blackbelts Presentation					
		Updates related to subsidiary					
		6 Sigma Blackbelts Presentation					
21 Mei 2018	Kantor ABM	Updates terkait entitas anak	✓	✓	✓	-	
21 May 2018	ABM office	Task Force RWA&CK					
		ABM Performance Report April 2018					
		SAU Updates					
		BSC Updates					
		Updates related to subsidiaries					
		Task Force of RWA&CK					
		ABM Performance Report April 2018					
		SAU Updates					
		BSC Updates					
28 Mei 2018	Kantor ABM	Updates terkait entitas anak	✓	✓	✓	-	
28 May 2018	ABM office	Updates related to subsidiaries					
		Updates terkait entitas anak					
		Project Cileungsi					
4 Juni 2018	Kantor ABM	Employee Engagement	✓	✓	✓	-	
4 June 2018	ABM office	Updates related to subsidiaries					
		Cileungsi Project					
		Employee Engagement					
		Updates terkait entitas anak					
		ABM Performance Report Mei 2018					
		SAU Updates					
25 Juni 2018	Kantor ABM	BSC Updates	✓	✓	✓	-	
25 June 2018	ABM office	Updates related to subsidiaries					
		ABM Performance Report May 2018					
		SAU Updates					
		BSC Updates					

			Updates terkait entitas anak Project Cileungsi Employee Engagement Updates Task Force RWA & CK				
2 Juli 2018 2 June 2018	Kantor ABM ABM office	IUP Update Report <i>Updates related to subsidiaries Cileungsi Project Employee Engagement Updates Task Force RWA &amp; CK IUP Update Report</i>		✓	✓	✓	-
9 Juli 2018 9 July 2018	Kantor ABM ABM office	Updates terkait entitas anak Perpajakan - Grup ABM <i>Updates related to subsidiaries Taxation - ABM Group</i>		✓	✓	✓	-
16 Juli 2018 16 July 2018	Kantor ABM ABM office	Updates terkait entitas anak Persiapan Budget Meeting ABM Group 2019 – 2022 <i>Updates related to subsidiaries ABM Group Budget Meeting Preparation 2019- 2022</i>		✓	✓	✓	-
23 Juli 2018 23 July 2018	Kantor ABM ABM office	Updates terkait entitas anak SAU Updates BSC Updates <i>Updates related to subsidiaries SAU Updates BSC Updates</i>		✓	✓	✓	-
30 Juli 2018 30 July 2019	Kantor ABM ABM office	Updates terkait entitas anak <i>Updates related to subsidiaries</i>		✓	✓	✓	-
6 Agustus 2018 6 August 2018	Kantor ABM ABM office	Updates terkait entitas anak Transformation Updates <i>Updates related to subsidiaries Transformation Updates</i>		✓	✓	✓	-
13 Agustus 2018 13 August 2018	Kantor ABM ABM office	Updates terkait entitas anak Task Force – Mifa <i>Updates related to subsidiaries Task Force - Mifa</i>		✓	✓	✓	-
20 Agustus 2018 20 August 2018	Kantor ABM ABM office	Updates terkait entitas anak CKB Crosseling dan Warehouse ABM Performance Report Juli 2018 BSC Updates <i>Updates related to subsidiaries CKB Crosseling and Warehouse ABM Performance Report July 2018 BSC Updates</i>		✓	✓	✓	-
27 Agustus 2018 27 August 2018	Kantor ABM ABM office	Updates terkait entitas anak Mifa Synergy SAU Updates <i>Updates related to subsidiaries Mifa Synergy SAU Updates</i>		✓	✓	✓	-
3 September 2018 3 September 2018	Kantor ABM ABM office	Updates terkait entitas anak <i>Updates related to subsidiaries</i>		✓	✓	✓	-
10 September 2018 10 September 2018	Kantor ABM ABM office	Updates terkait entitas anak Mifa Synergy <i>Updates related to subsidiaries Mifa Synergy</i>		✓	✓	✓	-

17 September 2018	Kantor ABM ABM office	Updates terkait entitas anak Updates related to subsidiaries	✓	✓	✓	-
24 September 2018	Kantor ABM ABM office	Updates terkait entitas anak Mifa Synergy Organization Alignment ABM Performance Report Aug 2018 Updates related to subsidiaries Mifa Synergy Organization Alignment ABM Performance Report Aug 2018	✓	✓	✓	-
1 Oktober 2018	Kantor ABM ABM office	Updates terkait entitas anak BSC Updates SAU Updates Updates related to subsidiaries BSC Updates SAU Updates	✓	✓	✓	-
8 Oktober 2018	Kantor ABM ABM office	Updates terkait entitas anak Mifa Sinergy ICT Updates Updates related to subsidiaries Mifa Sinergy ICT Updates	✓	✓	✓	-
15 Oktober 2018	Kantor ABM ABM office	Updates terkait entitas anak Laporan Pajak Management Updates related to subsidiaries Management's Tax Report	✓	x	✓	SPO berhalangan hadir karena cuti tahunan
22 Oktober 2018	Kantor ABM ABM office	Updates terkait entitas anak Specialist Level SAU Updates Updates related to subsidiaries Specialist Level SAU Updates	✓	✓	✓	-
29 Oktober 2018	Kantor ABM ABM office	Updates terkait entitas anak Mifa Sinergy Ramco Updates BSC Updates Updates related to subsidiaries Mifa Sinergy Ramco Updates BSC Updates	✓	✓	✓	-
6 November 2018	Kantor ABM ABM office	Updates terkait entitas anak Board Manual + LOA Updates related to subsidiaries Board Manual + LOA	✓	✓	✓	-
14 November 2018	Kantor ABM ABM office	Updates terkait entitas anak Mifa Sinergy Martabe Updates Timeline RUPST 2019 Updates related to subsidiaries Mifa Sinergy Martabe Updates Timeline RUPST 2019	✓	✓	✓	-

21 November 2018	Kantor ABM ABM office	Updates terkait entitas anak Updates related to subsidiaries	x	✓	✓	ADJ berhalangan hadir karena cuti tahunan ADJ absent because on Annual Leave
27 November 2018	Kantor ABM	Updates terkait entitas anak Mifa Synergy ABM Performance Report Oct 2018				
27 November 2018	ABM office	BSK Updates Updates related to subsidiaries Mifa Synergy ABM Performance Report Oct 2018	✓	✓	✓	-
4 Desember 2018	Kantor ABM	Updates terkait entitas anak Ramco Updates Optimizing Hauling Process				
4 December 2018	ABM office	SAU Updates Updates related to subsidiaries Ramco Updates Optimizing Hauling Process SAU Updates	✓	✓	✓	-
11 Desember 2018	Kantor ABM	Updates terkait entitas anak Mifa Synergy Optimizing Hauling Process SAU Upadates				
11 December 2018	ABM office	Updates related to subsidiaries Mifa Synergy Optimizing Hauling Process SAU Upadates	✓	✓	✓	-
18 Desember 2018	Kantor ABM	Updates terkait entitas anak Mifa Synergy	✓	✓	✓	-
18 December 2018	ABM office	Updates related to subsidiaries Mifa Synergy				
Jumlah Rapat   Total Meeting			49	49	49	
Jumlah Kehadiran   Total Attendance			48	48	47	
Persentase Kehadiran   Percentage of Attendance			97,96%	97,96%	95,92%	
Rata-rata Kehadiran   Average Attendance			97,28%			

#### Keterangan Informasi:

APN : Achmad Apanda Prijanegara (Direktur Utama | President Director)

ABJ : Achmed Ananda Djajanegoro (Direktur | Director)  
SPO : Syehnen Poerba (Direktur | Director)

AES : Adrien Erlanga (Dirktør | Director)

<b>Joint Meeting of the Board of Commissioners by Inviting the Board of Directors</b>	<b>Rapat Gabungan Dewan Komisaris dengan Mengundang Direksi</b>
<i>Throughout 2018, the Board of Commissioners held 4 (four) Joint Board Meeting by inviting the Board of Directors, in this case the President Director. The following shows the agenda and minutes of meetings, attendance, and recapitulation of the attendance of the Board of Commissioners and the Board of Directors at these meetings.</i>	<i>Sepanjang tahun 2018, Dewan Komisaris mengadakan 4 (empat) kali Rapat Gabungan dengan mengundang Direksi, dalam hal ini adalah Direktur Utama. Berikut disampaikan agenda dan risalah rapat, kehadiran, serta rekapitulasi tingkat kehadiran Dewan Komisaris dan Direksi dalam rapat-rapat tersebut.</i>

**RISALAH DAN REKAPITULASI RAPAT GABUNGAN DEWAN KOMISARIS DENGAN MENGUNDANG DIREKSI**  
MINUTES AND RECAPITULATION OF JOINT MEETING OF BOARD OF COMMISSIONERS BY INVITING THE BOARD OF DIRECTORS

Tanggal Rapat Meeting Date	Tempat Place	Agenda Rapat Meeting Agenda	Peserta Rapat Meeting Participants				Alasan Ketidakhadiran pada Rapat Reason for Absence
			RMH	MMH	ATS	ADJ	
17 Januari 2018 17 January 2018	Kantor ABM ABM office	Salary Review	✓	✓	✓	✓	-
16 April 2018 16 April 2018	Kantor ABM ABM office	Bonus Review	✓	✓	✓	✓	-
27 Juli 2018 27 July 2018	Kantor ABM ABM office	Sucession Plan	✓	✓	✓	✓	-
22 Oktober 2018 22 October 2018	Kantor ABM ABM office	Company Budget	✓	✓	✓	✓	-
Jumlah Rapat   Total Meeting			4	4	4	4	
Jumlah Kehadiran   Total Attendance			4	4	4	4	
Presentase Kehadiran   Percentage of Attendance			100,00%	100,00%	100,00%	100,00%	
Rata-rata Kehadiran   Average Attendance					100,00%		

Keterangan| Information:

- RMH : Rechmet Mulyana Hemami (Komisaris Utama | President Commissioner)
- MMH : Mivide Hemami (Komisaris | Commissioner)
- ATS : Arief Tarunekerye Surowidjojo (Komisaris | Commissioner)
- ADJ : Achmed Ananda Djajanegeara (Direktur Utama | President Director)

<b><i>Joint Meeting of the Board of Directors by Inviting the Board of Commissioners</i></b>	<b>Rapat Gabungan Direksi dengan Mengundang Dewan Komisaris</b>
<p><i>Throughout 2018, the Board of Directors held 4 (four) Joint Meetings by inviting the Board of Commissioners. The following shows the agenda and minutes of meetings, attendance, and recapitulation of the attendance of the Board of Directors and Board of Commissioners at these meetings.</i></p>	<p><i>Sepanjang tahun 2018, Direksi mengadakan 4 (empat) kali Rapat Gabungan dengan mengundang Dewan Komisaris. Berikut disampaikan agenda dan risalah rapat, kehadiran, serta rekapitulasi tingkat kehadiran Direksi dan Dewan Komisaris dalam rapat-rapat tersebut.</i></p>

## RISALAH RAPAT GABUNGAN DIREKSI DENGAN MENGUNDANG DEWAN KOMISARIS

**MINUTES OF JOINT MEETINGS OF THE BOARD OF DIRECTORS BY INVITING THE BOARD OF COMMISSIONERS**

<b>Audit Committee Meetings</b>	<b>Rapat Komite Audit</b>
<p>According to the Audit Committee Work Guidelines, Audit Committee meetings shall be conducted at least once every 3 (three) months. Throughout 2018, the Audit Committee held 8 (eight) meetings and for each meeting, the minutes of meetings were prepared and signed by each member of the Audit Committee. The following shows the agenda, minutes of meetings, attendance, and recapitulation of Audit Committee's attendance levels in the meetings</p>	<p>Sesuai Pedoman Kerja Komite Audit, rapat Komite Audit harus dilakukan sekurang-kurangnya 1 (satu) kali setiap 3 (tiga) bulan. Di sepanjang tahun 2018 Komite Audit menyelenggarakan 8 (delapan) kali rapat dan setiap rapat telah dibuat risalah rapat yang ditanda-tangani oleh masing-masing anggota Komite Audit. Berikut disampaikan agenda dan risalah rapat, kehadiran, serta rekapitulasi tingkat kehadiran Komite Audit dalam rapat-rapat tersebut.</p>

**AGENDA RAPAT DAN REKAPITULASI KEHADIRAN KOMITE AUDIT PADA RAPAT**  
**AUDIT COMMITTEE'S MEETING AGENDA AND ATTENDANCE RECAPITULATION**

Tanggal Rapat Meeting Date	Tempat Place	Jenis dan Agenda Rapat Type and Meeting Agenda	Peserta Rapat Meeting Participants			Alasan Ketidakhadiran pada Rapat Reason for Absence
			ATS	AA	SK	
1 Februari 2018 1 February 2018	Kantor ABM ABM office	Kinerja Kuartal IV/ 2017 Kinerja Kuartal IV/ 2017	✓	✓	✓	-
26 April 2018 26 April 2018	Kantor ABM ABM office	Kinerja Kuartal I/2018 Kinerja Kuartal I/2018	✓	✓	✓	-
25 Juli 2018 25 July 2018	Kantor ABM ABM office	Kinerja Kuartal II/2018 Kinerja Kuartal II/2018	✓	✓	✓	-
25 Oktober 2018 25 October 2018	Kantor ABM ABM office	Kinerja Kuartal III/2018 Kinerja Kuartal III/2018	✓	✓	✓	-
21 Maret 2018 21 March 2018	Kantor ABM ABM office	Closing meeting dengan KAP untuk Laporan Keuangan 31 Desember 2017 Closing meeting dengan KAP untuk Laporan Keuangan 31 Desember 2017	✓	✓	✓	-
29 Maret 2018 29 March 2018	Kantor ABM ABM office	Evaluasi dan rekomendasi penunjukan KAP Evaluasi dan rekomendasi penunjukan KAP	✓	✓	✓	-

		Kick off meeting dengan KAP untuk Laporan Keuangan 31				
9 Oktober 2018 9 October 2018	Kantor ABM ABM office	Desember 2018 Kick off meeting dengan KAP untuk Laporan Keuangan 31 Desember 2018	✓	✓	✓	-
10 Desember 2018 10 December 2018	Sentul City	Rencana kerja Internal Audit 2019 Rencana kerja Internal Audit 2019	✓	✓	✓	-
Jumlah Rapat Total Meeting			8	8	8	
Jumlah Kehadiran Total Attendance			8	8	8	
Presentase Kehadiran Percentage of Attendance			100,00%	100,00%	100,00%	
Rata-rata Kehadiran Average Attendance				100,00%		

**Keterangan | Information:**

**Initial | Inisial**

ATS : Arief Terunekarya Surowidjojo (Ketua | Chairman)  
AA : Andrediet I.J. Alis (Anggota | Member)  
SK : Setiawan Kriswanto (Anggota | Member)

**Singkatan | Abbreviation**

AC : Audit Committee | Audit Committee  
IA : Internal Audit | Audit Internal  
KAP : Kantor Akuntan Publik | Public Accounting Firm

<b>Nomination &amp; Remuneration Committee Meetings</b>	<b>Rapat Komite Nominasi &amp; Remunerasi</b>
<p><i>Nomination &amp; Remuneration Committee Meetings are held at least 1 (one) time in every 4 (four) months to complete the work program. Throughout 2018, the Nomination &amp; Remuneration Committee held 4 (four) meetings. The following shows the meeting agenda, attendance, and recapitulation of attendance of the Nomination &amp; Remuneration Committee in the meetings.</i></p>	<p><i>Rapat Komite Nominasi &amp; Remunerasi sekurang-kurangnya dilakukan 1 (satu) kali dalam 4 (empat) bulan untuk menyelesaikan program kerja. Di sepanjang tahun 2018 Komite Nominasi &amp; Remunerasi menyelenggarakan 4 (empat) kali rapat. Berikut disampaikan agenda rapat, kehadiran, serta rekapitulasi tingkat kehadiran Komite Nominasi &amp; Remunerasi dalam rapat-rapat tersebut.</i></p>

**AGENDA RAPAT DAN REKAPITULASI KEHADIRAN KOMITE NOMINASI & REMUNERASI PADA RAPAT  
NOMINATION & REMUNERATION COMMITTEE MEETING AGENDA AND ATTENDANCE RECAPITULATION**

Tanggal Rapat Meeting Date	Tempat Place	Jenis dan Agenda Rapat Types and Agenda of Meetings	Peserta Rapat Meeting Participants				Alasan Ketidak-hadiran pada Rapat Reason for Absence
			ATS	RHM	MMH	DRA	
22 Februari 2018 22 February 2018	Kantor ABM ABM Office	<ul style="list-style-type: none"> <li>• Rencana Kerja 2018 dan Laporan Pelaksanaan Rencana Kerja 2017</li> <li>• Pembentukan Talent Committee ABM dan Sinkronisasi dengan GEM &amp; KNR</li> <li>• Lain-lain: <ul style="list-style-type: none"> <li>a. Organization Capability Mapping - Agenda ABM</li> <li>b. ABM BOD &amp; BOC Development (GCG Requirements)</li> </ul> </li> <li>• 2018 Work Plan and 2017 Work Plan Implementation Report</li> <li>• Establishment of ABM Talent Committee and Synchronization with GEM &amp; KNR</li> <li>• Others: <ul style="list-style-type: none"> <li>a. Organization Capability Mapping - ABM Agenda</li> <li>b. ABM BOD &amp; BOC Development (GCG Requirements)</li> </ul> </li> </ul>	✓	✓	✓	✓	-

24 Mei 2018 24 May 2018	Kantor ABM ABM Office	<ul style="list-style-type: none"> <li>• Perubahan (penambahan) Board &amp; Management (SK Dekom tentang Board &amp; Management No.16/ABM-BOC-RES/VI/2016</li> <li>• Persetujuan tentang Pelaksanaan BOD/BOC Self- Assessment</li> <li>• Update – CEO Coaching Program untuk meningkatkan performance</li> <li>• Changes (additions) of the Board &amp; the Management (Decision Letter of the Board of Commissioners regarding Board &amp; Management No.16/ABM-BOC-RES/VI/2016</li> <li>• Approval of the Implementation of BOD/BOC Self-Assessment</li> <li>• Update – CEO Coaching Program to improve performance</li> </ul>	✓	✓	✓	✓	-
8 November 2018 8 November 2018	Kantor ABM ABM Office	<ul style="list-style-type: none"> <li>• Laporan Hasil Pelaksanaan BOD/ BOC Self-Assessment</li> <li>• Pembahasan Ke-3 (penambahan) Board &amp; Management (SK Dekom tentang Board &amp; Management No.16/ABM-BOC-RES/VI/2016</li> <li>• Update: BOC/BOD/Executive Development</li> <li>• Report on the Implementation Results of the BOD/BOC Self-Assessment</li> <li>• 3rd Discussion (addition) of the Board &amp; the Management (Decision Letter of the Board of Commissioners regarding the Board &amp; the Management No.16/ABM-BOC-RES/ VI/2016</li> <li>• Update: BOC/BOD/Executive Development</li> </ul>	✓	✓	✓	✓	-
19 Desember 2018 19 December 2018	Kantor ABM ABM Office	Review - Board & Management Review - Board & Management	✓	✓	✓	✓	-
Jumlah Rapat Total Meeting			4	4	4	4	
Jumlah Kehadiran Total Attendance			4	4	4	4	
Presentase Kehadiran Percentage of Attendance			100,00%	100,00%	100,00%	100,00%	
Rata-rata Kehadiran Average Attendance				100,00%			

Keterangan/ Information:

Inisial / Initial

ATS : Arief Terunekarya Surowidjojo Ketua/ Chairman  
 RHM : Rachmet Mulyana Hemami Anggota/ Member  
 MMH : Mivida Hemami Anggota/ Member  
 DRA : Deris Rahman Anggota/ Member

Singkatan/ Abbreviation

NRC : Nomination & Remuneration Committee

<b>Investment Committee Meetings</b>	<b>Rapat Komite Investasi</b>
<p><i>The Investment Committee meets at least once every 3 months. Throughout 2018, the Investment Committee held 4 (four) meetings. The following show the agenda, minutes of meetings, attendance, and recapitulation of Investment Committee attendance levels in these meetings.</i></p>	<p><i>Rapat Komite Investasi sekurang-kurangnya dilakukan 1 (satu) kali dalam 3 (tiga) bulan. Di sepanjang tahun 2018 Komite Investasi menyelenggarakan 4 (empat) kali rapat. Berikut disampaikan agenda dan risalah rapat, kehadiran, serta rekapitulasi tingkat kehadiran Komite Investasi dalam rapat-rapat tersebut.</i></p>

**AGENDA RAPAT DAN REKAPITULASI KEHADIRAN KOMITE INVESTASI PADA RAPAT  
INVESTMENT COMMITTEE MEETING AGENDA AND ATTENDANCE RECAPITULATION**

Tanggal Rapat Date Meeting	Tempat Venue	Jenis dan Agenda Rapat Type and Meeting Agenda	Peserta Rapat Meeting Participant				Alasan Ketidakhadiran pada Rapat Reasons for Absence at the Meeting
			RMH	ADJ	DSY	ANZ	
2 Maret 2018 March 2, 2018	Kantor ABM ABM Office	<ul style="list-style-type: none"> <li>• Rencana Kerja dan Anggaran Tahunan Komite Investasi Tahun 2018</li> <li>• Penyusunan laporan tahunan kegiatan Komite Investasi tahun 2017</li> <li>• Persetujuan projek terbaru IDPP</li> <li>• Special Aset Unit Updates</li> <li>• Investment Committee Annual Work Plan and Budget for 2018</li> <li>• Preparation of the Investment Committee's Annual Activity Report for 2017</li> <li>• Approval of the latest IDPP project</li> </ul>	✓	✓	✓	✓	-
24 Mei 2018 May 24, 2018	Kantor ABM ABM Office	<ul style="list-style-type: none"> <li>• Pengawasan projek-proyek IDPP</li> <li>• Special Aset Unit Updates</li> <li>• Rencana Mifa Right Issue</li> <li>• Pengawasan projek-proyek IDPP</li> </ul>	✓	✓	✓	✓	-
16 Agustus 2018 August 16, 2018	Kantor ABM ABM Office	<ul style="list-style-type: none"> <li>• IDPP Projects Supervision</li> <li>• Special Aset Unit Updates</li> <li>• Mifa Right Issue Plan</li> <li>• Approval of the latest IDPP project</li> </ul>	✓	✓	✓	✓	-
		<ul style="list-style-type: none"> <li>• Special Aset Unit Updates</li> <li>• Pengawasan projek-proyek IDPP</li> <li>• Special Aset Unit Updates</li> <li>• IDPP Projects Supervision</li> </ul>	✓	✓	✓	✓	-

8 November 2018 November 8, 2018	Kantor ABM ABM Office	<ul style="list-style-type: none"> <li>Rencana perubahan susunan Komite Investasi</li> <li>Special Aset Unit Updates</li> <li>Pengawasan proyek-proyek IDPP</li> <li><i>Plan to change the composition of the Investment Committee</i></li> <li>Special Aset Unit Updates</li> <li>IDPP Projects Supervision</li> </ul>	✓	✓	✓	x	cuti tahunan Annual Leave
Jumlah Rapat <i>Total of Meeting</i>			4	4	4	4	
Jumlah Kehadiran <i>Total Attendance</i>			4	4	4	3	
Presentase Kehadiran <i>Attendance Percentage</i>			100,00%	100,00%	100,00%	75,00%	
Rata-rata Kehadiran <i>Average Attendance</i>					93,75%		
<b>Keterangan:</b> Inisial			<b>Information:</b> Initial				
RMH : Rachmet Mulyana Hamami (Ketua)			RMH : Rachmat Mulyana Hamami (Ketua)				
ADJ : Achmed Ananda Djajenegara (Anggota)			ADJ : Achmed Ananda Djajenegara (Anggota)				
DSY : Doni Syamsurianto (Anggota)			DS : Doni Syamsurianto (Anggota)				
ANZ : Anita Zultriana (Anggota)			AZ : Anita Zultriana (Anggota)				
Singkatan			Singkatan				
IC : Investment Committee			IC : Investment Committee				